

**HARFORD, MARYLAND
STRATEGIC PLAN FOR ALCOHOL AND DRUG ABUSE
(PROPOSED)
June 6, 2005**

Vision: A safe and drug free Harford County

Mission: To reduce the incidence and prevalence of alcohol and abuse and its consequences to affected individuals, their families and Harford County.

Goal 1: Receive adequate public funding to meet substance abuse prevention, intervention and treatment needs in Harford County.

Objective 1: Review all funding sources available for substance abuse related prevention, intervention and treatment.

Objective 2: Examine the formulae involved in sub-division distribution of funds.

Objective 3: Increase Harford County fair share of available funds from the Alcohol and Drug Abuse Administration (ADAA).

Performance Target: Increase the overall funding for existing substance abuse related services and establish new services as the need is determined.

Measure: Dollar amount increase of funding from ADAA for substance abuse related services reflected in Health Department Budget.

Goal 2: Educate and assist families of Harford County to live healthy and drug-free lives.

Objective 1: Use appropriate evidence-based prevention programs in all settings.

Objective 2: Increase the effectiveness of prevention activities by targeting direct interventions to children whose parents are in drug treatment or incarcerated using

programs and community-based resources.

Objective 3: Improve after school and summer programs addressing prevention, intervention and treatment of substance abuse.

Performance target: Reduce the overall incidence of first use of substances among youth 11 – 17 years of age.

Measure: Maryland Adolescent Survey

Goal 3: Improve the accessible community system of intervention and treatment services.

Objective 1: Improve standard screening, assessment and referral protocols, in compliance with HIPPA, for all public human services and criminal justice agencies.

Objective 2: Enhance communication and cooperation between all agencies and services.

Performance Target: Increase the number of individuals accessing substance abuse treatment.

Measure: CESAR, HAATS

Goal 4: Expand and improve an integrated continuum of efficient and effective treatment services.

Objective 1: Develop ambulatory detoxification capacity for 180 patients per year.

Objective 2: Increase funding for long-term treatment capacity for individuals with co-occurring psychiatric and substance use disorders, (40 beds), adolescent substance abusers (30 beds) and women with children (30 beds).

Objective 3: Develop intensive outpatient treatment services for adolescents (60 slots).

Objective 4: Develop case monitoring and continuing care capacity.

Performance Target: Reduce the number of addicted individuals in Harford County.

Measure: CESAR, ADAA data

Goal 5: Develop the infrastructure to sustain an efficient and effective system.

Objective 1: Hire and retain well qualified Clinical and Administration staff with competitive salaries and benefits.

Objective 2: Attend additional continuing education courses pertinent to adolescent and young adult substance abusers and to new methods and modalities of prevention, intervention and treatment.

Objective 3: Continue to encourage interaction between all agencies and services involved in substance prevention, intervention and treatment.

Performance Target: Retention of qualified leadership and clinical staff.

Measure: Staff effectiveness and treatment outcomes.