

CALVERT COUNTY DRUG AND ALCOHOL ABUSE COUNCIL
STRATEGIC PLAN UPDATE
FY 2012-FY 2014

Vision: A safe and drug free Calvert County

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Mission: To reduce the incidence and prevalence of alcohol and drug abuse and its consequences to affected individuals, their families and Calvert County.

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Goals:

1. Continue to educate the citizens of Calvert County about substance use and abuse among its citizens and the potential negative effects of such use upon family and community life.
2. Maintain the current continuum of treatment services accessible by county residents.
3. Continue to hold outpatient treatment clients responsible and accountable for their actions, in part, by increasing participation of parents in treatment process.
4. Provide Calvert Memorial Hospital with options for serving substance abusing clients.
5. Enhance the system of substance abuse prevention, intervention and treatment services available to Calvert County adolescents.
6. Maintain full collaboration among community entities serving substance abuse clients.

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Goal 1: Continue to educate the citizens of Calvert County about substance use and abuse among its citizens and the potential negative effects of such use upon family and community life.

Objective 1: Increase efforts in public awareness campaigns that reach all Calvert residents and are supported by multiple county agencies.

Action Steps:

1. Increase prevention program offerings.
2. Maintain alliance with social service organizations to include but not be limited to schools, civic groups, treatment providers and criminal/juvenile justice agencies.
3. Attempt to secure additional prevention funding.
4. Conduct community forums/focus groups regarding substance abuse issues.
5. Continue to write/contribute to articles for local newspapers.

Measurable Output:

1. An increase in the number of participants in prevention activities

Actual Output:

1. Available at the end of each fiscal year

Responsibility: Calvert County Health Department, Calvert Substance Abuse Services, Calvert Alliance Against Substance Abuse

Update: Have received additional prevention funding,
Strategic Prevention Framework (SPF)
Utilizing Best Practices and Environment Strategies.
More involved with Core Service Agency

Objective 2: Maintain and enhance formal mechanism through which prevention agencies, providers and other groups coordinate actions

Action Steps:

1. Maintain updated information “Network of Care” software program
2. Continue presentations to potential users of “Network of Care” program

Measurable Output:

1. Increase number of requests for prevention/treatment services
2. Increase number of visits to “Network of Care” web site

Actual Output:

1. Available on request

Responsibility: Calvert County Core Services Network, Calvert Substance Abuse Services, Calvert Alliance Against Substance Abuse

Performance Targets:

1. Reduce rates of first time substance use/abuse
2. Reduce underage use of alcohol and tobacco
3. Reduce use of alcohol/drugs/tobacco in schools
4. Reduce the rates of highway accidents and injuries/fatalities related to substance abuse

Update:

- Recently sent mass email asking providers to update information on Network of Care website. This is done quarterly

Objective 3: Maintain and enhance the “Take Back Program” operated by the local Prescription Drug Abuse Abatement Committee which allows for safe disposal of prescription medications.

Action Steps:

1. Provide locations for citizens to leave unused, expired and/or unwanted medications
2. Provide additional repositories as needed

Measurable Output:

1. Weigh medications collected on a quarterly basis

Update:

- Program is in place.
- Collections at two sites
- Program has been registered nationally

Responsibility: CAASA, Calvert Substance Abuse Services, Maryland State Police Barrack U, Calvert County Sheriff’s Department, Coalition of Calvert County Pharmacists, Comcast

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Goal 2: Maintain the current continuum of treatment services accessible by County residents.

Objective 1: Attempt to secure financial assistance for those seeking Buprenorphine treatment.

Measurable Output:

1. Number of people served versus number served during current and previous fiscal years.

Objective 2: Have available residential placements at all levels of care

Measurable Output:

1. Number of contracts held by Calvert Substance Abuse Services

Actual Output: Contracts with:

- Carol Porto Treatment Facility,
Prince Frederick, Maryland
- Walden Sierra
Leonardtwn, Maryland
- Jude House
Bel Alton, Maryland
- Warwick Manor
East New Market, Maryland
- Second Genesis
Silver Spring, Maryland
- Hope House
Crownsville, Maryland
- Calvert Memorial Hospital Emergency
Psychiatric Services
Prince Frederick, Maryland

Update:

- Continuing Care is now available
- Care Coordination is now available
- Access to Recovery is now available
- Sponsoring expansion (hours and class/activity offerings) at the local Recovery Center
- 75 clients placed in residential care in FY2012
- Full utilization of the newly opened Oxford House

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Goal 3: Continue to hold outpatient treatments clients responsible and accountable for their actions

Objective 1: Continue to conduct an appropriate number of substance tests on each client.

Action Steps:

1. Maintain schedule (at all service sites) of extensive random testing related to level of care. The higher the level of care the greater the number of tests conducted.

Measurable Output:

1. The number of tests conducted compared to previous like time frames

Actual Output:

1. Available upon request

Responsibility: Calvert Substance Abuse Services, Redwood Labs (California)

Objective 2: At a minimum maintain break-even level of test related fee collections

Action Steps:

1. Post the test fee schedule at each site
2. Notify each client of test fees at the time of intake
2. Have staff continue to emphasize to clients the need for prompt payment of bills
3. Promptly report payment delinquencies to referring source
4. Report delinquent accounts to State of Maryland Central Collections Unit or County Attorney's office per policy.

Measurable Output:

1. Increase in substance testing fee related collections
2. Corresponding decrease in bad debt

Actual Output:

1. Available on daily basis

Responsibility: Calvert Substance Abuse Services, State of Maryland Central Collections Unit, County Attorney's Office, all referring sources

Performance Targets:

1. Appropriate number of substance tests conducted
2. Reduction in the percentage of positive test
3. Increase in fees collected

Measures:

1. Number of tests conducted for specific time period versus number of tests conducted previously (same time frame)
2. Current percentage of positive test results versus previous results
3. Dollar amounts collected currently versus previously

Current Funding: In matrix

Previous Funding: In matrix

Update:

- All fees are posted at each service site.

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Goal 4: Provide Calvert Memorial Hospital Emergency Psychiatric Services Division (CMH) staff with options for serving substance abusing clients

Objective 1: Provide immediate residential placement for emergency room clients in need of medically supervised detoxification services.

Action Steps:

1. Conduct as needed training for Emergency Psychiatric Services staff in the use of ASAM criteria
2. Secure/maintain contractual agreement with transportation company
3. Secure/maintain contractual agreement with Level III.7 D residential facilities to have bed available on a daily basis
4. Review procedures for referral and also for billing and adjust as needed

Measurable Output:

1. Completed contracts
2. Number of clients served
3. Number of bed days utilized

Actual Output:

1. Available upon request

Responsibility: Calvert Substance Abuse Services, Calvert Memorial Hospital, Patriot Transportation, Hope House, Warwick Manor and Walden-Sierra of St. Mary's County

Objective 2: Provide timely services to clients admitted to Calvert Memorial Hospital with substance abuse problems

Action Steps:

1. Establish process for CMH Social Workers to request an “emergency” evaluation
2. Calvert Substance Abuse Services conducts an assessment as soon as possible
3. Calvert Substance Abuse Services make recommendation for a specific level of care (if any) and makes referral and/or financial arrangements as needed.

Measurable Output:

1. Number of clients referred by Calvert Memorial Hospital to Calvert Substance Abuse Services

Actual Output:

1. Available upon request

Responsibility: Calvert Memorial Hospital, Calvert Substance Abuse Services and many different potential residential providers

Current Funding: Included in matrix.

Previous Funding: In matrix

Update:

- 15 clients placed in FY2012

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Goal 5: Enhance the system of substance abuse prevention, intervention and treatment services available to Calvert County adolescents

Objective 1: Better utilization of substance abuse treatment services in schools

Action Steps:

1. Ongoing meetings between Board of Education and Substance Abuse Services Staff.
2. Meetings between schools officials and Substance Abuse Services Staff

Measurable Output:

1. Number of adolescents participating in substance abuse counseling sessions versus previous years

Actual Output:

1. Available at the end of school year

Responsibility: Board of Education, Calvert Substance Abuse Services

Update:

- Severely impeded by the Board of Education's lack of cooperation

Objective 2: Raise awareness of County citizens in the areas of:

1. Underage drinking and reduce its prevalence among County teens
2. Illegal use of prescription drugs and reduce use by County teens
3. High rate of marijuana use by our teen population

4. Abuse of opiates and consequences thereof

Action Steps:

1. Give presentations related to above four partial objectives
2. Distribute information on above four partial objectives

Measurable Output:

1. Usage rate in the above four categories

Actual Output:

1. Comparison of new data versus previously collected

Performance Target:

1. Increase the number of adolescents receiving substance abuse prevention, intervention and/or treatment services

Current Funding: In Matrix

Update:

- Have gained funding through Strategic Prevention Framework (SPF)
- Have participated in County-wide forums regarding prescription pill/opiate abuse
- Have participated in Health Fairs
- New staff trained in Maryland Student Assistance Program
- Coordination with State Health Improvement Plan

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Goal 6: Maintain full collaboration among community entities serving substance abuse clients

Objective 1: Maintain interagency coalition

Action Steps:

1. As needed meetings of Local Drug and Alcohol Council (more if needed)
2. Agency sharing of pertinent data
3. Discussion/development of potential new programs and/or resources

Measurable Output:

1. Number of meetings held
2. Number of agencies participating in meeting

Actual Output:

1. Available upon request

Responsibility: Calvert Substance Abuse Services, Calvert County Core Service Agency, Calvert County Health Department Mental Health Services, Health Roundtable Group, Calvert Alliance Against Substance Abuse, Carol Porto Treatment Facility (Private Provider), Calvert Memorial Hospital, Department of Juvenile Services, Department of Social Services, Calvert County State's Attorneys Office, Department of Parole and Probation, Calvert County Sheriff's Office, Calvert County Public Defender, Maryland State Police, Courage to Change (Private Provider), Living Waters (Private provider), Calvert County Board of Education, Calvert County

Family Network/Local Management Board,
Circuit/District Court Judges

Current Funding: Included in Matrix

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Goal 7: Improve the quality of services provided to individuals in the criminal justice system who present with substance abuse problems.

Objective 1: Enhance the screening, assessment and evaluation for those individuals involved with either the criminal justice/juvenile justice system exhibiting a need for substance abuse treatment.

Measurable Output:

1. Number of clients served versus previous years.
2. Compare Client Recidivism rates from current and previous years
3. Compare Client Relapse from current and previous years

Update:

- One additional staff member trained in Moral Reconciliation Therapy (MRT)

Objective 2: Provide substance abuse screening for all residents of the Calvert County Detention Center.

Measurable Output:

1. Number of Clients Screened

Objective 3: Enhance training of the substance abuse counselors working in the Calvert County Detention Center to allow for an increased number of residents receiving intensive services.

Measurable Output:

1. Number of Staff Trained
2. Number of Trainings