



County Executive Steve Schuh

Anne Arundel County Drug and Alcohol Abuse Council
A Subcommittee of the
Anne Arundel County Criminal Justice Coordinating Council

ANNE ARUNDEL COUNTY, MARYLAND STRATEGIC PLAN FOR ALCOHOL AND DRUG ABUSE

Fiscal Years 2014 & 2015

January 2015 Update

Vision: A safe and drug free County

Mission: To reduce the abuse of alcohol and use of other drugs and the resulting negative consequences

Accomplishing the goals and objectives is contingent upon receiving adequate funding.

Data Driven Analysis or Listing of Data Used to Inform Process:

Jurisdata

Managing for Results (MFRs) for Anne Arundel County

Anne Arundel County's Strategic Prevention Framework Needs Assessment

Opportunity for Treatment Fund Needs Assessment Data

Anne Arundel County Community Health Needs Assessment

Guiding Principles:

1. All goals and objectives incorporate evidence supported practices, are outcome driven and expect accountability
2. Stakeholders will be engaged in all goal areas
3. Behavioral Health is inclusive of Substance Abuse and Mental Health.

Goals: *(All Goals are interrelated & not listed in priority order)*

- Establish an Integrated Behavioral Health Infrastructure
- Deliver quality behavioral health treatment and services
- Ensure access to behavioral health services by maximizing resources, available through the Affordable Care Act, grant funding, treatment and recovery services
- Reduce the harmful consequences of the abuse of alcohol and other drugs by encouraging the wellness of County residents through promotion, prevention and early intervention services and activities.

Goal 1: Establish an Integrated Behavioral Health Infrastructure

Objective 1	Support the criminal justice population within the overall Behavioral Health System. Improve communication and flow of client information throughout the criminal justice system by ensuring that the Pretrial Assessment and Plan “follows the person”.
Action Steps	<ol style="list-style-type: none"> 1. Create/locate a flowchart or checklist to illustrate the pathway for the plan. 2. Train pretrial services, Judges and Parole and Probation on the development of the plan and flow of information
Key Person/Agency Responsible	Terry Kokolis, Detention Center, Molly Nussear, Drug Court Administrator, Shawn Rutherford, Parole and Probation, Pretrial Services Staff, Office of the Public Defender and County Judges.
Performance Measures	<ol style="list-style-type: none"> 1. # of persons in Pretrial 2. # of Pretrial Plans 3. Judges to create conditions that are aligned with the Pretrial Services Plan
Objective 2	Align the various planning and advisory groups in the County that address behavioral health issues to ensure a more streamlined and coordinated planning and communication network that keeps the local system informed about state/federal changes
Action Steps	<ol style="list-style-type: none"> 1. Convene key leadership from the Drug and Alcohol Abuse Council, Mental Health Advisory Board, Co-Occurring Disorders Steering Committee, the Behavioral Health Roundtable and/or other groups to review current mandates, stipulations, by-laws, restrictions, etc. in order to identify ways to combine these planning and advisory groups. 2. Create a matrix about the various groups/advisory bodies which details their respective mandates, purpose and members 3. Develop a plan to combine and streamline the infrastructure of these groups
Key Person/Agency Responsible	Anne Arundel County Department of Health, Anne Arundel County Mental Health Agency, Inc., Partnership for Children, Youth and Families, Department of Social Services
Performance Measures	<ol style="list-style-type: none"> 1. Chart of groups with mandates, purposes, etc. 2. Plan to streamline groups developed by leadership.
July 2014 Update	Monthly meetings occur regularly between leadership of the Anne Arundel County Department of Health, The Anne Arundel Mental Health Agency and the Anne Arundel County Partnership for Children, Youth and Families. A chart of the groups’ mandates, membership and purpose has been completed and a Letter of Agreement drafted that aligns the planning processes of the groups.
January 2015 Update	Monthly meetings between leadership of the Anne Arundel County Department of Health, The Anne Arundel Mental Health Agency and the Anne Arundel County Partnership for Children, Youth and Families continue. A Letter of Agreement that aligns the planning processes of the AACMHA and AACDOH is being circulated for signature. Additional activities are in process of being collocated or collaborated.

Objective 3	Encourage development of Health Homes among eligible behavioral health providers in the County to improve care coordination for residents with severe behavioral health conditions.
Action Steps	1. Assess the number of County providers who may be interested in becoming a health home.
Key Person/Agency Responsible	Anne Arundel County Department of Health; Anne Arundel County Mental Health Agency, Inc.
Performance Measures	1. # of interested Providers 2. # of Health Home applications
July 2014 Update	Several providers have received or are applying for Health Home status, including Arundel Lodge and the Anne Arundel County Department of Health’s Adult Addiction Clinic.

Objective 4	Increase access to behavioral and somatic healthcare to individuals in detention pending disposition by deeming them qualified to enroll in and receive services from Medicaid and health plans participating in state insurance exchanges if they otherwise qualify for such coverage.
Action Steps	1. CJCC to write letter to support Medicaid continuation pending disposition to legislators
Person/Agency Responsible	CJCC
Performance Measures	1. # of Letters of Support
January 2015 Update	Medical Assistance is no longer terminated during incarceration, but suspended. However, upon release, inmates must reapply for MA and the process takes as long as new applications. AACDOH staff at Eligibility and Enrollment as well as the Ombudsman collaborates to expedite reinstatement. The Ombudsman goes to ORCC monthly to provide education and information for staff and inmates on the process.

Goal 2: Deliver quality Behavioral Health Treatment and Services

Objective 1	Support the permanent funding of all treatment courts through active participation with the Anne Arundel County Criminal Justice Coordinating Committee, as well as support of any and all relevant legislation and/or budget initiative.
Action Steps	1. Under Development
Key Person/Agency Responsible	Anne Arundel County Circuit Court, Anne Arundel County District Court
Performance Measures	1. TBD
January 2015 Update	AACDOH received a 3 year federal grant to supplement treatment for Drug Treatment Court participants. While this does not result in permanent funding of positions, it does enhance the capacity of the County’s Drug Treatment Courts.

Objective 2	Establish access to information and training related to improving cultural competency for behavioral health providers.
Action Steps	<ol style="list-style-type: none"> 1. Identify and provide information about resources related to cultural competency assessments, trainings and materials available through the County, State or other source. 2. Conduct/offer cultural competency trainings for behavioral health providers and criminal justice personnel.
Person/Agency Responsible	Anne Arundel County Office of Minority Affairs, Human Relations and Partnership for Children, Youth and Families
Performance Measures	<ol style="list-style-type: none"> 1. # of Trainings
July 2014 Update	Several County Organizations have developed cultural competency training programs, including the Anne Arundel County Department of Health.
July 2015 Update	Several County Organizations have developed cultural competency training programs, including the Anne Arundel County Department of Health. The current AACDOH strategic plan has incorporated objectives to increase cultural competency.

Objective 3	Increase utilization of Evidence Based Practices among Behavioral Health providers.
Action Steps	<ol style="list-style-type: none"> 1. Offer education to providers regarding appropriate use of medication assisted opiate addiction treatment, Prescription Drug Abuse treatment needs, Continuing Care, Recovery Oriented System of Care and other topics as identified.
Key Person/Agency Responsible	Anne Arundel County Department of Health and Anne Arundel County Mental Health Agency.
Performance Measures	<ol style="list-style-type: none"> 1. All OTF providers identify EBP used within treatment programs
July 2014 Update	<ul style="list-style-type: none"> • All OTF providers use EBP programs within their treatment programs • ROSC Change Agent Team meets monthly to discuss provider needs • AACDOH will offer Stages of Change Training to providers in the Fall 2014 • AACDOH in collaboration with AAMHA will provide ASAM training in Fall 2014
January 2015 Update	<ul style="list-style-type: none"> • AACDOH in collaboration with the AACMHA offered Stages of Change Training to providers in November 2014 • AACDOH in collaboration with AAMHA offered ASAM training for jurisdictional providers in September 2014

Objective 4	Increase number of substance abuse and mental health providers in the County who are accredited.
Action Steps	<ol style="list-style-type: none"> 1. Develop an accreditation workgroup in the County to provide supports and guidance for providers seeking accreditation. 2. Develop templates and other resources to be shared with providers
Key Person/Agency Responsible	Anne Arundel County Mental Health Agency and Anne Arundel County Department of Health
Performance Measures	<ol style="list-style-type: none"> 1. Workgroup created 2. # of forms and templates developed 3. # of accredited substance abuse and mental health providers in the County
July 2014 Update	<ul style="list-style-type: none"> • AACDOH released NOFA to assist with funding for accreditation for in-county OTF providers • Provider meeting in June 2014 met to discuss issues related to accreditation • Survey of provider needs related to accreditation to be conducted in Summer 2014 • Workgroups established
January 2015 Update	<ul style="list-style-type: none"> • AACDOH provided accreditation grants to assist with funding for accreditation to 4 in-county OTF providers • Provider Roundtable meetings in June 2014 to December 2014 to discuss issues related to accreditation • Survey of provider needs related to accreditation completed in October – November 2014
Objective 5	Establish a jurisdictional case review team for publicly funded clients to assure quality service delivery and improve health outcomes.
Action Steps	<ol style="list-style-type: none"> 1. Convene stakeholders to determine appropriate membership 2. Develop process and procedure guidelines for referral, review and reporting 3. Include as condition of Opportunity for Treatment Fund (OTF) Contract with provides
Key Person/Agency Responsible	Anne Arundel County Department of Health, Anne Arundel County Mental Health Agency, Anne Arundel County Department of Aging and Disabilities and Anne Arundel County Partnership for Children Youth & Families
Performance Measures	<ol style="list-style-type: none"> 1. Core stakeholders identified 2. Procedure developed 3. # of cases reviewed

Goal 3: Increase access to Behavioral Health services by maximizing resources, including the Affordable Care Act and funding for treatment and recovery services.

Objective 1	Ensure Health Care Access Maryland (HCAM) navigators and assistors are located in areas around the county convenient to uninsured consumers.
Action Steps	<ol style="list-style-type: none"> 1. Identify key locations around county 2. HCAM will schedule navigators/assisters in key locations
Key Person/Agency Responsible	AACDOH Bureau of Family Health Services (Liaison) and HCAM, community organizations
Performance Measures	<ol style="list-style-type: none"> 1. # of Navigators placed in the community
July 2014 Update	Navigators located in several community organizations in the County, including: AACDOH Annapolis/Glen Burnie, Lighthouse Shelter, First Step for Recovery Treatment Program, DSS (2 sites), AACPL (7 sites), Arundel House of Hope, Anne Arundel County Workforce Development, Adult Drug Court, 3 Churches and AAMC.
January 2015 Update	Navigators located in several community organizations in the County, including: AACDOH Annapolis/Glen Burnie, Lighthouse Shelter, DSS (2 sites), AACPL (7 sites), Anne Arundel County Workforce Development and AAMC. MarylandHealthConnection available online, via telephone and at independent kiosks in Annapolis Dept. of Health.

Objective 2	Develop and Implement strategies to reduce the time spent waiting for Services
Action Steps	<ol style="list-style-type: none"> 1. Through the Co-occurring Change Agent meeting, develop a workgroup to identify evidence-based practices that can be implemented by service providers to reduce the time clients wait for services 2. Review intake processes for providers to decrease length between referral and intake 3. Evaluate system capacity
Key Person/Agency Responsible	Anne Arundel County Co-occurring Disorders Change Agent Committee, OTF treatment providers, Anne Arundel County Department of Health, Anne Arundel Mental Health Agency.
Performance Measures	<ol style="list-style-type: none"> 1. Workgroup Developed 2. Report to COD Committee Completed

Goal 4: Reduce the harmful consequences of the abuse of alcohol and other drugs by encouraging the wellness of county residents through promotion, prevention and early intervention services and activities.

Objective 1	Implement a jurisdictional Opiate Overdose Prevention Plan.
Action Steps	<ol style="list-style-type: none"> 1. Prioritize and assign key activities identified in the Plan, including education and outreach to consumers and providers. 2. Once approved by the Alcohol and Drug Abuse Administration, begin implementation
Key Person/Agency Responsible	Anne Arundel County Department of Health, Alcohol and Drug Abuse Administration
Performance Measures	<ol style="list-style-type: none"> 1. Approved Plan 2. Implementation group formed 3. # of implementation groups held
July 2014 Update	Opiate Overdose Prevention Plan Implemented, metrics attached. Annapolis and AAC Police carry naloxone for administration.
January 2015 Update	<p>Annapolis and AAC Police carry naloxone for administration.</p> <p>AACDOH received \$196,660 grant to develop and implement an Opioid Misuse Prevention Program to include the development of a strategic plan, a media campaign, a dedicated Prevention Specialist and educational material regarding the 24/7 Prescription Drop boxes</p>
Objective 2	Offer services and programs for children and families to prevent alcohol and substance abuse
Action Steps	<ol style="list-style-type: none"> 1. Complete two cycles of the Strengthening Families Program (SFP) at the Ordnance Road Correctional Center (ORCC) and five community sites and seek funding for additional SFP cycles. 2. Develop recovery programs for adolescents who have substance use issues. 3. Offer training, community presentations and public forums about alcohol and substance abuse prevention strategies. 4. Prevention programming offered at the Anne Arundel Community College Campuses
Key Person/Agency Responsible	Anne Arundel County Department of Health Prevention Services, Anne Arundel County Detention Centers (AACDC), Department of Social Services, Anne Arundel County Partnership for Children Youth and Families, Anne Arundel County Partnership for Children, Youth and Families, Anne Arundel Community College and Underage Drinking Community Coalitions,
Performance Measures	<ol style="list-style-type: none"> 1. # of cycles of Strengthening Families Programs at ORCC 2. # of Recovery support services available for youth in recovery 3. # of Substance Abuse Prevention trainings and public forums,
July 2014 Update	<ol style="list-style-type: none"> 1. 2 cycles of SFP offered at ORCC in FY2014 2. 2 Adolescent Clubhouses open in AA County: Annapolis and Brooklyn Park 3. # of Substance Abuse Prevention trainings and Public Forums: 42
January 2015 Update	<ol style="list-style-type: none"> 1. 2 cycles of SFP offered at ORCC in FY2015 2. 2 Adolescent Clubhouses open in AA County: Annapolis and Brooklyn Park 3. # of Substance Abuse Prevention trainings and Public Forums: FY 2015 July-December: 52

Objective 3	Identify and implement environmental strategies that can reduce alcohol and other substance abuse and promote a healthier lifestyle
Action Steps	<ol style="list-style-type: none"> 1. Survey alcohol and drug consumption patterns among county youth. 2. Publish report about alcohol and drug consumption patterns among County youth 3. Complete Local Strategic Plans for Northern and Western County 4. Maintain and Expand Local Coalitions in areas of the County based on need. 5. Train police on underage drinking, local coalitions, and role of enforcement. Seek funding for compliance checks and underage drinking surveillance. 6. Secure funding and implement environmental strategies
Key Person/Agency Responsible	Anne Arundel County Department of Health, Anne Arundel County Partnership for Children, Youth and Families and Community Coalitions
Performance Measures	<ol style="list-style-type: none"> 1. # of surveys collected 2. Completed consumption survey report published 3. # of Prevention Coalition Strategic Plans completed 4. # of Prevention Coalitions 5. #of Police Officers attending underage drinking prevention training 6. # of environmental strategies implemented
July 2014 Update	<ol style="list-style-type: none"> 1. # of surveys collected: 5,400 2. Completed consumption survey report published September 2013 3. # of Prevention Coalition Strategic Plans completed: 2 (North & West County Coalitions) 4. # of Maryland Strategic Prevention Coalitions: 3 (North, West & South County) 5. #of Police Officers attending underage drinking prevention training: 274 6. # of environmental strategies implemented: 6 <ol style="list-style-type: none"> a. Police compliance checks b. Techniques in Alcohol Management (TAM) Training c. "We Card" Signage for retail establishments d. Police party patrols e. Media advocacy f. Poster media contest (Meade High School)
January 2015 Update	<ol style="list-style-type: none"> 1. # of surveys collected: none in FY 14 2. # of Prevention Coalition Strategic Plans completed: 3 (FY 15 South, North & West County Coalitions for alcohol. South is working on opiates and marijuana) 3. # of Maryland Strategic Prevention Coalitions: 3 (North, West & South County) 4. #of Police Officers attending underage drinking prevention training: FY 2015 July-December: 30 5. # of environmental strategies implemented: 6 <ol style="list-style-type: none"> a. Police compliance checks b. Techniques in Alcohol Management (TAM) Training c. Police party patrols d. Media advocacy e. Poster media contest (Meade High School) f. Parent Education/ Network